

U.S. & Canadian Transportation Projects Scorecard

Contract Amount in nominal \$ (\$ millions)	Project Name	Owner	Private Risk	Notice to Proceed	Sponsors (DB component)
3,850	Indiana Toll Road, IN	Indiana Finance Authority	75-yr lease	6/06	Cintra Concessions/Macquarie
2,600	ETR 407, Toronto, Ont.	Ontario Ministry of Trans.	99-yr. lease	5/99	Cintra Concessions/Macquarie
2,460	Port Mann Bridge, BC	BC. Ministry of Transportation	DB	2/09	Kiewit/Flatiron
1,998	I-495 HOT Lanes, VA	Virginia DOT	DBFO	7/08	Transurban/Fluor (\$1.4bn Fluor/Lane)
1,830	Chicago Skyway, IL	City of Chicago	99-yr lease	1/05	Cintra Concessions/Macquarie
1,674	Hudson-Bergen Lt. Rail, NJ	NJ Transit	DB/Equip+O&M	10/96	Wash. Group/Itochu (\$1.15bn Perini/Slattery)
1,656	I-595 Managed Lanes, FL	Florida DOT	DBFO	2/09	ACS Infrac. (\$1.2bn Dragados/EarthTech)
1,650	Canada Line, Vancouver, BC	Gr. Vancouver Transit Auth,	DBFO	8/05	SNC Lavalin/Serco (\$1.2bn SNC Lavalin)
1,430	A-30, Montreal, Quebec	Ministry of Transport	DBFO	9/08	Acciona/Iridium (Dragados/SICE/Arup)
1,376	I-15 Reconstruction, UT	Utah DOT	DB	3/97	Kiewit/Granite/Washington Group
1,369	SH 130 Seg. 1-4, TX	Texas DOT	DB	7/02	Fluor/Balfour Beatty/DMJM + Harris
1,358	SH 130 Segments 5-6, TX	Texas DOT	DBFO	3/08	Cintra/Zachy
1,340	Edmonton, Alb., Orbital (NW)	Alberta Transportation	DBFO	7/08	Bilfinger Berger (Flatiron/Parsons/Graham)
1,186	T-REX Road/Rail Exp., CO	Colo. DOT/RTD	DB	5/01	Kiewit/Parsons Trans. Group
980	Jamaica-JFK Airtrain, NY	Port Auth. NY/NJ	DB/Equip+O&M	9/99	Skanska/Bombardier (\$980m Slattery/Perini)
814	Golden Ears Bridge, BC	TransLink/Partnerships BC	DBFO	3/06	Bilfinger BOT (\$746m Bilfinger/CH2M Hill)
803	Foothill Eastern Toll Road, CA	Trans. Corridor Agencies	DB	6/95	Flatiron/Wayss & Freitag/Sukut/Obayashi
790	San Joaquin Hills Toll Rd., CA	Trans. Corridor Agencies	DB	9/91	Kiewit/Granite
773	SR 125 So. + Connectors, CA	San Diego Expressway L.P.	DBFO	5/03	Macquarie (\$653m Washington/Fluor)
730	Confederation Bridge, PEI	Public Works Canada	DBOM	10/93	Vinci/BPC Marine/Ballast Nedam/SCI
712	Alameda Corridor, CA	Alameda Corridor Trans. Auth.	DB	11/98	Tutor-Saliba/O&G Indus/Pars. Grp + HNTB
689	JFK Terminal 4, NY	Port Auth. NY/NJ	DBFO	5/97	Schiphol/LCOR (\$689m Fluor/Morse Diesel)
645	Foothill South Toll Road, CA	Trans. Corridor Agencies	DB	11/98	Flatiron/HBG/Sukut/Fluor Daniel
615	Tacoma Narrows Bridge, WA	Washington State DOT	DB	11/02	Bechtel/Kiewit
611	Pocahontas Parkway Lease, VA	Virginia DOT	99-yr lease	6/06	Transurban (\$45m Fluor/WGI)
603	Northwest Parkway Lease, CO	Northwest Parkway Authority	99-yr lease	5/07	BRISA/CCR
600	Eastside Light Rail, CA	Los Angeles County MTA	DB	7/04	Washington Group/Obayashi/Shimmick
597	Sea-to-Sky Highway, BC	BC Ministry of Transportation	DBFO	9/05	Macquarie (\$354m Kiewit/Miller/Capilano)
555	Northeast Stoney Trail, Albta.	Province of Alberta	DBFO	2/07	Bilfinger (\$345m Flatiron/Graham/Parsons)
541	Cooper River Bridge, SC	SC DOT	DB	7/01	Flatiron/Skanska + Parsons Brinckerhoff
530	BART SF. Airport Ext., CA	Bay Area Rapid Transit Dist.	DB	5/98	Tutor-Saliba/Slattery + HNTB
508	Trenton River Light Rail, NJ	NJ Transit	DB/Equip+O&M	6/99	Bechtel/Conti/Foster/Bombardier
500	Trans Canada Highway, NB	NB Trans Ministry	DBOM	11/98	Dragados-FCC/Vinci/Miller Paving
464	Intercounty Connector, MD	Maryland DOT	DB	6/07	Granite/Corman/GA & FC Waggoner
420	I-64 St. Louis, MO	Missouri DOT	DB	12/06	Granite Construction
414	Highway 161, TX	No. Texas Tollway Auth.	DB	8/09	Fluor/Balfour Beatty + AECOM
395	Edmonton Orbital SE, Albta.	Alberta Min. of Trans.	DBOM	1/05	Macquarie/PCL/LaFarge
390	SR 22 Improvements, CA	Orange Cty CA Trans. Auth.	DB	9/04	Granite/C.C. Myers/Steve P. Rados Inc.
386	Conway Bypass Highway, SC	SC DOT	DB	3/98	Fluor Daniel
385	Route 3 North, MA	Mass. Highways	DBF/Maint.	8/00	Modern Continental/Roy Jorgenson
350	Dulles Greenway Toll Road, VA	TRIP II	DBFO	9/93	TRIP II (\$150m Brown & Root)
348	John James Audubon Br., LA	LA DOTD	DB	5/06	Flatiron/Granite/Parsons
343	Las Vegas Monorail, NV	L.V. Monorail LLC	DB/Equip+O&M	10/00	Bombardier/Granite
328	281 North Toll, TX	Alamo Reg. Mobility Auth.	DB	5/08	Fluor/Balfour Beatty

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324	E-470 Beltway, Seg. 2&3, CO	E-470 Public Hwy Auth.	DB	8/95	Washington Group Intl/Fluor Daniel
295	US 550 (was SR 44), NM	New Mex. SH&TD	D/CM/Warranty	9/98	Koch Materials (\$295m CH2M Hill/Flatiron)
291	Hiawatha Light Rail, MN	Minn. DOT	DB	9/00	Granite/C.S. McCrossan
267	Gold Line Light Rail, CA	LA-Pasadena Blue Line Const.	DB	4/00	Kiewit/Washington Group
243	I-10 Bridges Escambia Bay, FL	Florida DOT	DB	4/05	Tidewater Skanska
238	TH 212, MN	Minnesota DOT	DB	8/05	Fluor/Edward Kraemer/Ames
236	Rt. 288, VA	Virginia DOT	DB/Warranty	12/00	Koch/APAC/CH2M Hill
234	St. Anthony Falls Bridge, MN	MinnDOT	DB	11/07	Flatiron/Manson + FIGG
233	E-470 Beltway, Seg. 4, CO	E-470 Public Hwy Auth.	DB	1/00	Kiewit/Washington Group
232	Palm Beach-Ft. Laud. Rail, FL	Tri-County Commuter Rail Auth	DB	8/01	Herzog/Granite/Washington Group
232	US 52 Reconstruction, MN	Minnesota DOT	DB	2/03	Fluor/Edward Kraemer/Ames
226	Carolina Bays Pkwy, SC	SC DOT	DB	11/99	Flatiron/Tidewater
323	E-470 Seg. 1, CO	E-470 Public Hwy Auth.	DB	7/89	Fluor/Morrison Knudsen
220	Blue Line Extension, DC	WMATA	DB	4/02	Lane/Granite/Slattery Skanska
200	Kicking Horse Canyon, BC	BC Min. of Trans.	DBFO	2005	Bilfinger (\$114m Flatiron/Parsons)
198	Rt. 28 Corridor, VA	VDOT	DB	9/02	Clark Const./Shirley Contracting Corp.
192	US 17 Washington Bypass, NC	NC DOT	DB	2/06	Flatiron/United Contractors
191	Southern Connector, SC	Connector 2000 Assn.	DB/F	2/98	Interwest (\$na Thrift Bros.)
191	Atl. City-Brigantine Tunnel, NJ	NJ DOT	DB/F	10/97	Mirage Resorts (\$191m Yonkers/Granite)
184	U.S. 60 Upgrade, AZ	Arizona DOT	DB	5/01	Granite/Sundt
180	Northwest Parkway, CO	NWP Public Highway Auth.	DB	6/01	Washington Group/Kiewit Western
178	US 183, Austin, TX	Central Tex. Mobility Auth.	DB	12/04	Granite/J.D. Abrams + URS
171	Reno ReTRAC, NV	City of Reno	DB	7/02	Granite/Parsons Trans. Group
170	I-15 Bridge Replacements, UT	Utah DOT	DB	1/06	Granite/Ralph L. Wadsworth Const.
148	US Route 1, Key West, FL	Florida DOT	DB	11/04	Granite w/Jacobs
136	I-494 Reconstruction, MN	Minnesota DOT	DB	8/04	Granite/C.S. McCrossan
132	U.S. 64 Knightdale Bypass, NC	North Carolina DOT	DB	6/02	Flatiron/Lane Const. Corp.
130	CPTC 91 Express Lanes, CA	CalTrans	DBFO	7/93	Level 3/Cofiroute/Granite (sold 1/03)
130	U.S. 20, OR	Oregon DOT	DB	7/05	Granite/TY Lin International
129	U.S. 70, NM	New Mex. SH&TD	DB	7/02	Granite/Sundt/James Hamilton+URS
125	Portland Airport Max Rail, OR	Tri Met	DB	10/98	Bechtel
120	Okanagan Bridge, B.C.	BC Dept. of Transport	DBFO	5/07	SNC Lavalin
102	I-4 Over St. John's River, FL	Florida DOT	DB	1/01	Granite/PCL Civil Constructors
86	I-17 Thomas to Peoria, AZ	Arizona DOT	DB	1/99	Granite/Sundt
85	Camino Colombia Bypass, TX	Texas DOT	DBFO	6/99	Granite + Carter & Burgess
83	Highway 104 Cobequid Pass	Nova Scotia MOT	DBOM	5/96	CHIC: Aecom/AMEC/Dufferin
82	Hathaway Bridge, FL	Florida DOT	DB/Warranty	6/00	Granite
81	Sawgrass Expwy Widen, FL	Fla. Turnpike Enterprise	DB	4/05	APAC/Parsons Trans. Group
57	Anton Anderson Tunnel, AK	Alaska DOT	DB	9/98	Kiewit +Hatch Mott MacDonald)
56	Belt Parkway, NY	NYC DOT	DB	7/02	Granite Halmar + Gannett Fleming
54	Carolina Bays, ph. 2, SC	South Carolina DOT	DB	5/03	APAC + LPA Group
53	New River Bridge, FL	Tri-County Commuter Rail	DB	2/03	Washington Group